



Elbit Systems Ltd. – Board Skills Matrix									
	David Federmann	Ehud (Udi) Adam	Noaz Bar Nir	Rina Baum	Michael Federmann	Tzipi Livni	Dov Ninveh	Ehood (Udi) Nisan	Bilha (Billy) Shapira
Director Since	2007	2023	2020	2001	2000	2023	2000*	2016	2019
Year of Birth	1975	1958	1964	1945	1943	1958	1947	1967	1953
Number of Other Directorships (Public Companies)	1	0	0	1	1	1	0	2	0
Gender	♂	♂	♂	♀	♂	♀	♂	♂	♀
Leadership Experience	√	√	√	√	√	√	√	√	√
Military / Government Experience		√	√			√		√	
Engineering / Technology Experience		√							
Financial/Risk Management Expertise	√		√	√			√	√	
Legal Expertise				√		√			
Cybersecurity		√				√			
Environment, Social and Governance		√				√		√	√
International Leadership and Global Relationships					√	√			√

* was not a member of the Board from April to October 2013