



COMPANY
PRESENTATION
2026 

SAFE HARBOR



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THE COMPANY AT A GLANCE



Founded
in 1966



\$7.9Bn
Revenues*
\$28.1Bn
Order backlog*



Subsidiaries
in numerous
countries



~20,000
employees



Headquarters
in Haifa, Israel



Publicly traded
(NASDAQ, TASE)

OUR MISSION

To support our customers' needs,
by delivering innovative technological
solutions and leveraging the unique
entrepreneurial and team spirit of
our people

OUR CORE STRATEGY



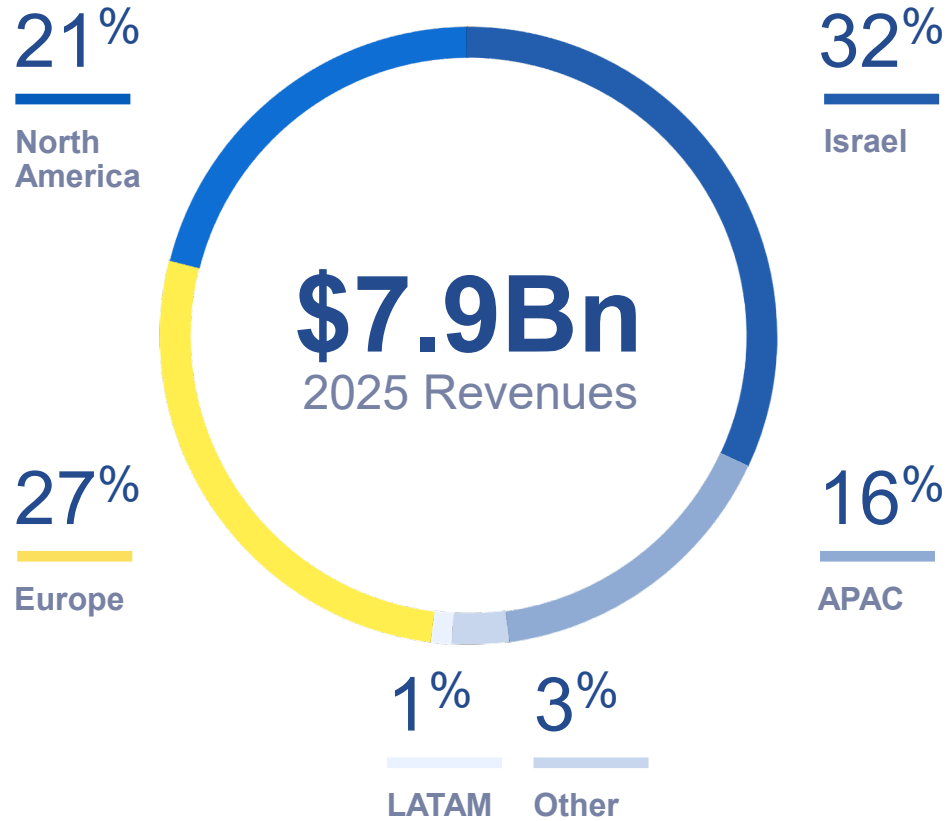
RANKED 21ST IN DEFENSE NEWS GLOBAL 100 DEFENSE COMPANIES IN 2025



GROWTH & REGIONAL BREAKDOWN

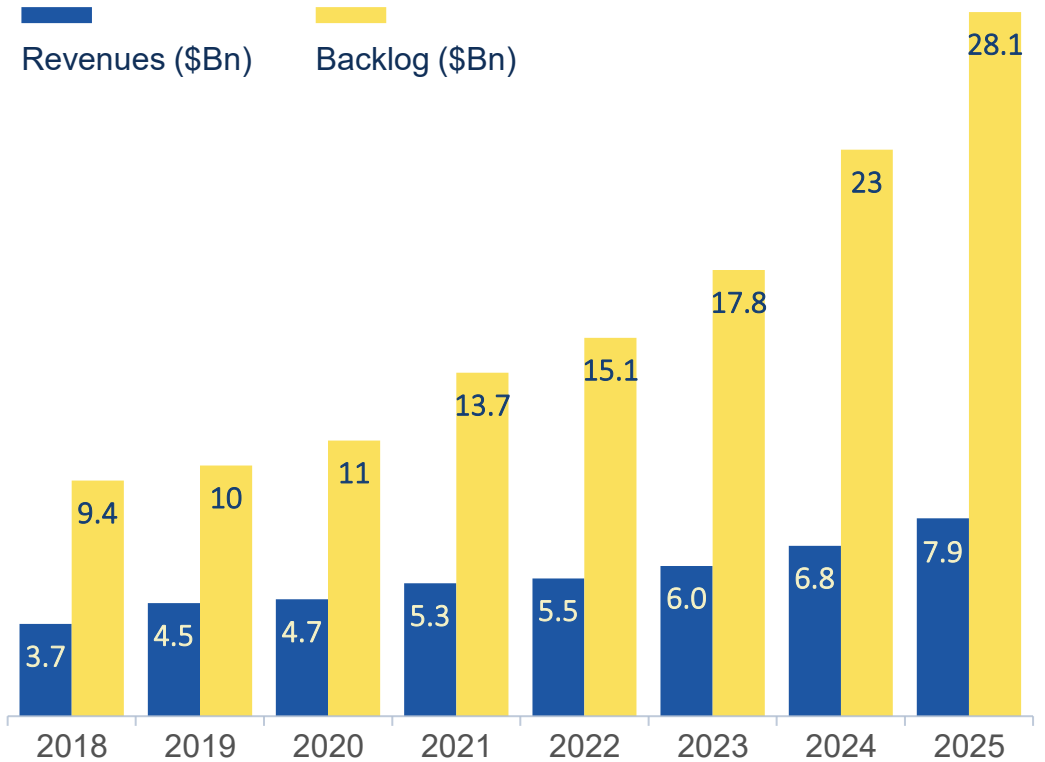
SALES BY GEOGRAPHICAL REGION

2025



SALES & BACKLOG

\$ Billions





Q1 2026 | FINANCIAL HIGHLIGHTS

\$2.2Bn

Revenues



\$1.9Bn (Q1 2025)

15.5%

\$210M

Free Cash Flow



\$161M (Q1 2025)

+49\$M

\$222M

Non-GAAP (*) Operating profit



\$165M (Q1 2025)

34%

\$3.87

Non-GAAP EPS (**)



\$2.57 (Q1 2025)

50%

\$281M

Operating cashflow



\$184M (Q1 2025)

53%

\$30.2Bn

Backlog



\$23.1Bn (Q1 2025)

31%

(*) GAAP Operating Income: \$205m (Q1 2026) | \$150m (Q1 2025) | 37% YOY

(**) GAAP EPS: \$3.34 (Q4 2025) | \$2.35 (Q1 2025) | 42% YOY

For non-GAAP reconciliations reference the appendix to this presentation and Elbit Systems' investor relations website

FOR THE FIRST TIME, Q1 QUARTERLY REVENUES WERE HIGHER THAN Q4

OUR SOLUTION



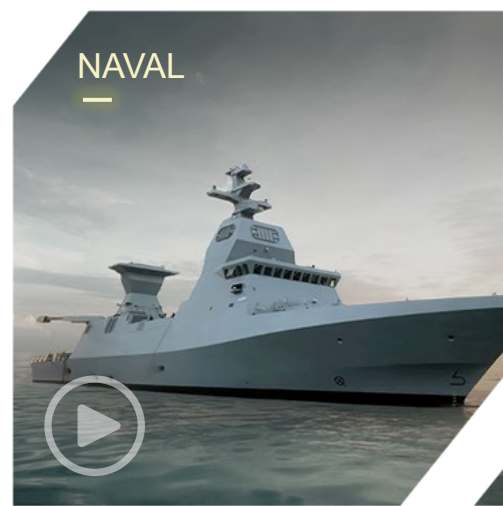
AIR & SPACE



LAND



NAVAL



COMMUNICATION & NETWORKED WARFARE



AUTONOMY



INTELLIGENCE & CYBER



AMMUNITION



TRAINING & SIMULATION



GLOBAL PRESENCE & Subsidiaries





U.S.A

Important part of the us defense industrial base



>\$1.6Bn
Revenues

*2025



~3,300
Employees



13
States



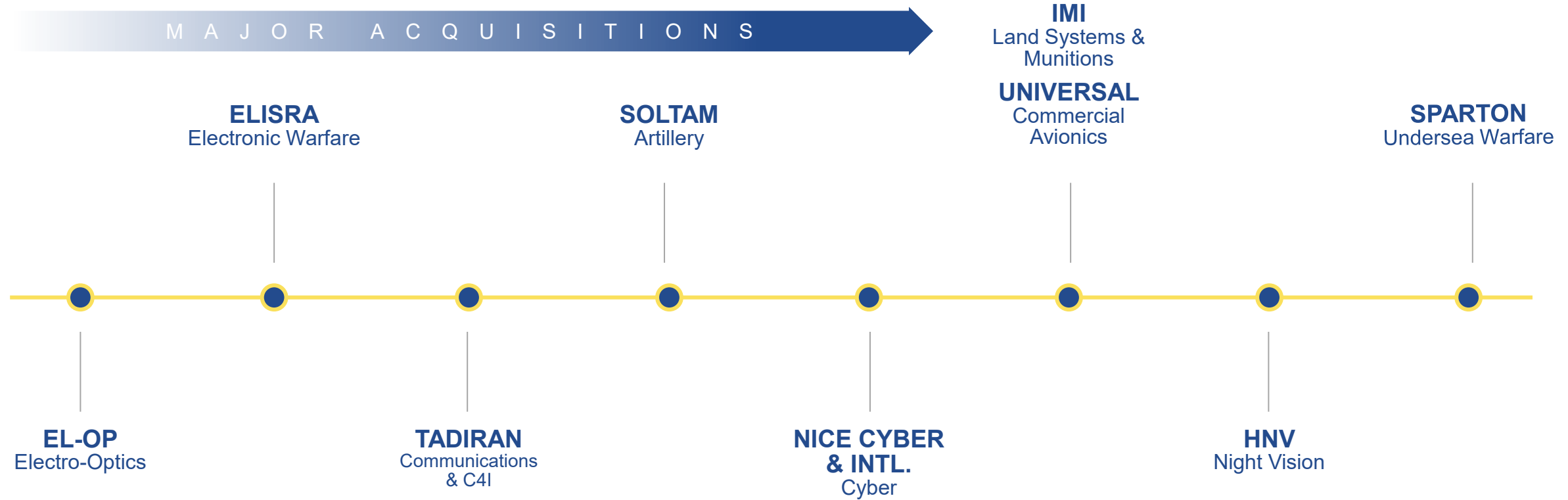
U.S.A

Positions on multiple platforms and programs





M&A IS PART OF OUR GROWTH STRATEGY



AI DRIVEN ORGANIZATION



Engineering & R&D

Automating Design, Simulation and Code Development.

Systems / Products

Enhanced System Intelligence.

Manufacturing

Predictive Maintenance and Efficiency Improvement.

QA & Verification

Detecting Anomalies, Higher Test Coverage and Smarter Validation.

ENGINEERING & R&D



SYSTEMS / PRODUCTS



MANUFACTURING



QA & VERIFICATION



R&D SPEND ENABLES TECHNOLOGICAL SUPERIORITY

6.5% (OVER \$500 M)
OF SALES IN R&D (SELF FUNDED)



AIR & SPACE PORTFOLIO



// Aircraft systems

- Avionics
- Helmet Mounted Displays
- Head-Up Displays
- Enhanced Vision Systems
- Immune GPS Systems

// Airborne Self Protection

- DIRCM Systems
- Warning Systems
- Dispensing systems
- Chaff & Flare

// Space Applications

- Space Cameras
- Nano Satellites
- Electro-Optical Instrumentation

// Airborne Munitions

- Missiles & Rockets
- Bombs
- Guidance Kits
- Seekers
- Fuses

// Airborne C4ISR

- Electro-Optical Intelligence Systems
- Terrain Dominance Solutions
- Laser Designators
- ELINT, COMINT, ESM
- Radio & Communications
- Command & Control

// Aerostructures

- Parts Manufacturing
- Assemblies

// Training & Services

- Flight School Operation
- Embedded Virtual Training
- Mission Training Center
- Fleet Operations

// Integration & Upgrades

- Fixed & Rotary-Wing
- Air Lifters
- Trainers
- Mission Aircraft



LAND PORTFOLIO



// Rocket Systems

Launchers- Puls / EuroPuls
Missiles & Rockets
Loitering Munitions

// Howitzers Systems

Automated SP Gunns
SP Gunns 155
Curse Correction Fuse

// Mortar Systems

Turret Systems
SP recoiled Systems
SP Light deployed Systems

// Combat Vehicle Systems

Fire & Turret Control
Electro-optics
Weapon Stations & Turrets

// Survivability & protection

// Air Defense Systems

Anti Drone
Safe sky
30mm & Rocket hard kill

// Land C4ISR

Command & Control
Communications
Imaging & Night Vision
Terrain Dominance
Soldier Equipment

// Land EW & SIGINT

COMINT & COMJAM
ELINT
Ground Surveillance Radar
Anti-drone Protection

// Infantry Systems

Short Range Guided Missile
Sholder Guided Missile
Rifle Guided Missile
Ammunition Grenade and Explosive
Tactical Bridge

// Training Systems

Live & Constructive Platforms Training
Platform Training
Training Academy



AMMUNITION PORTFOLIO

// Air to Ground Munition

Rocket Missile
Guidance Kit
General Purpose Bomb
Penetrate Bomb
Taylor Made Warhead
FUSE & Navigation

// Rockets & Missile

40/80/150/300 Rocket
Training Pods & Rockets
Loitering Munition

// Artillery Munition

155mm Munition Series
Supper HE
155mm Guided Munitions
Self Correction Fuse

// Tank Ammunition

125/120/105/100mm Series
Multi Purpose Ammunition

// Mortar Munition

120/81/60 Mortar Munition Series
Guided Precise Munitions

// Small Caliber Ammunition

// Explosive Devices



NAVAL PORTFOLIO



// Surface Warfare

- C4I & Combat Management Systems (CMS)
- Communications
- Unmanned Surface Vessels
- Electro-Optical Payloads
- Sea to Sea / Shore Missiles
- Turrets / Weapon Systems & Munitions

// Surface Self Protection

- LWS
- Decoy / Chaff
- Interceptors

// Underwater Warfare

- Sonar Systems
- Anti-Submarine Sonobuoys
- Acoustic Communications
- Unmanned Surface Vessels
- Processing & Analysis

// Services & Solutions

- Systems Integration & Upgrade
- Training & Simulation
- Coastal & Strategic Assets Security

// Naval EW & SIGINT

- ESM, ELINT, COMINT
- Jammers
- Counter Measures



AUTONOMY PORTFOLIO



// Aerial

- MALE Unmanned Aircraft Systems (UAS)
- Tactical UAS
- Loitering Munition Systems
- Vertical Take-Off and Landing mini-UAS

// Maritime

- Unmanned Surface Vessels
- Ship-borne UAS

// Ground

- Robotic Autonomous Suites
- Unmanned Ground Vehicles
- Border Patrol Vehicles



NETWORKED WARFARE PORTFOLIO



// Air

- Airborne Software Defined Radios
- Air Picture Systems
- Digitally-Aided Close Air Support
- Airborne Command & Control

// Joint & Land

- HQ Solutions
- Battle Management Systems
- Soldier Systems
- Artillery Command & Control

// Maritime

- CMS
- Costal & Maritime Protection Solutions
- Naval Command & Control
- Software Defined Radio Systems

// Framework & Network

- Distribution & Streaming
- Interoperability Solutions
- Fusion Engines
- Routing Technologies
- Radio Over IP

// Autonomy

- Mini – UAS VTOL
- Unmanned Ground Vehicles
- Unattended Autonomous Sensors
- Autonomous Management & Platform Management
- Manned-Unmanned Teaming solutions



INTELLIGENCE & CYBER PORTFOLIO



// Intelligence

- Big Data Intelligence Solutions
- Tactical Mobile Solutions
- Forensics
- WebInt

// Training & Simulation

- Real-world Simulators
- Virtual Learning Environment
- Cyber Academy

// Cyber Defense

- Detection, Response, Automation and Orchestration
- Essential Infrastructure Security
- Weapon Platforms Security





Company Presentation 2026



THANK YOU ■