



Elbit Systems Ltd. – Board Skills Matrix									
	David Federmann	Ehud (Udi) Adam	Noaz Bar Nir	Rina Baum	Michael Federmann	Tzipi Livni	Dov Ninveh	Bilha (Billy) Shapira	Jacob Bar-Nathan Abudi
Director Since	2007	2023	2020	2001	2000	2023	2000*	2019	2026
Year of Birth	1975	1958	1964	1945	1943	1958	1947	1953	1977
Number of Other Directorships (Public Companies)	1	1	0	1	1	1	0	0	0
Gender	♂	♂	♂	♀	♂	♀	♂	♀	♂
Leadership Experience	√	√	√	√	√	√	√	√	√
Military / Government Experience		√	√			√			√
Engineering / Technology Experience		√							
Financial/Risk Management Expertise	√		√	√			√		√
Legal Expertise				√		√			
Cybersecurity		√				√			
Environment, Social and Governance		√				√		√	
International Leadership and Global Relationships					√	√		√	

* was not a member of the Board from April to October 2013